

**CoastAdapt: Financial resources** (<http://coastadapt.com.au/resources-adaptation-including-innovative-financing-mechanisms>)

**Table 3:** Public-private partnership spectrum for local government project delivery. Source: McDougall 2004.

Characteristic	Complete public delivery	Traditional public contracting	Service/ management contracts	Lease contracts	BOO, BOOT, BOT Schemes	Concession or franchise agreements	Joint ventures	Full privatisation
Asset ownership	Public	Public	Public	Public	Public	Public	Joint	Private
Contract duration	N/A	Once off	5 to 10 years	Up to 30 years	20 to 30 years	20 to 30 years	Permanent	Permanent
Basis for private sector compensation	N/A	Agreed contract fee	Agreed contract fee	Unit cost plus margin	Public sector guaranteed to purchase	Similar to lease of BOOT	Market driven	Market driven
Revenue collection responsibility	Public	Public	Public	Public	Public	Private	Joint	Private
Capital investment responsibility	Public	Public	Public	Public	Private operator	Private	Public and private	Private
Recurrent expenditure Responsibility	Public	Public	Private	Private	Private	Private	Private	Private
Construction risk	Public	Private	Private	Private	Private	Private	Private	Private
Operation (cost) risk	Public	N/A	Public	Private	Private	Private	Public and Private	Private
Market (revenue) risk	Public	Public	Public	Private	Shared	Private	Public and Private	Public
Non-commercial risks	Public	Public	Public	Public	Public	Public	Joint	Public